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THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT

over



TRANSFER

Jan. 3, 1914.

NANKING CHINA.....

UNIVERSITY OF NANKING

RECD JAN 30 1914

ANS'D

Rev. R. E. Diffendorfer,
156 Fifth Ave.,
New York City.

My dear Mr. Diffendorfer:

We were rejoiced to learn that the Regents had granted the degrees to the six graduates on Nov. 30th.

In regard to the Kuleo property the deeds are now in safe deposit at Shanghai. A Committee of the Disciples Mission, consisting of Mr. Meigs and Mr. Settlemyer, are at present working over a more careful appraisement of the property and statement of how the properties are secured by deeds. This record might give a better basis for drawing up the deed of transfer from the Board. You may recall that in the other instances the deeds, titles, etc. held in China were covered by a general statement of contract drawn by Mr. Stiger. In the nature of the case it was not possible to specify the deeds of our piece of property as they were held in China. We will try to make copies of all the deeds. You understand that the deeds are in Chinese and the copies could be of little use in America. Would it not be better to draw up such a contract as was made in the case of the Methodist and Disciples Boards covering the Methodist and Disciple properties which were transferred to the Trustees. If that general form of agreement were adequate for those parties supported as it was by appraisement which were on file here, I hope the same might serve for the Kuleo property.

With the earnest wish and prayer that this may be to you a blessed and happy New Year,

Very sincerely yours,

J. E. Williams

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January 31, 1914.

Rev. J. E. Williams,
University of Nanking,
Nanking, China.

My dear Mr. Williams:-

Thank you for your letter of January 3rd and the information you have given with reference to the deeds and the transfer of the Kuleo property. I am sending a copy of your letter to Mr. Banton and will be glad to transcribe to you any opinion he may have regarding the possibility of drawing up a contract to cover the Kuleo property similar to that which was used by the three Boards. I think, however, that when we have copies of the deeds, translated into English of course, the lawyers here may better understand the situation.

Yesterday I sent to you the six diplomas. I have held these for about three weeks, hoping that we might have the revised seal. You probably have noted from the last minutes that Dr. Ferguson took exceptions to the characters within the circle in the center of the design. You will recall that these are the characters which Mr. Kuo said were used in China for "the seal of". Dr. Ferguson seemed to feel that they were not correct and he took the design away with him from the last meeting, with the hope that he might have it revised before he left for China. Just yesterday word came from him that he was unable to get it done and that he was sailing to-day to return by way of Siberia. He said that he would bring the matter to the attention of friends of his in Peking and send back the design as soon as he had gotten a correct one.

For this reason I did not affix the seal of the University to the six diplomas. Dr. Ferguson seemed to feel that some of the Chinese might be offended by the incorrect design in the seal. However, the University of New York seal has been affixed and that will satisfy for the present.

Many of the Trustees feel that when the seal is revised the next time there ought to be included a motto for the University. You will remember that we talked about that a little when you

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were here. Such a motto could well be placed where the words, "incorporated 1911" now occur. This phrase has no particular significance for the seal. To help you and the Managers to study this question of the motto, I have had transcribed some of the mottos of the leading Universities of America and Europe and enclose herewith a list. I have kept a copy and we will give some further study to the matter here.

The possible revision of the seal did not prevent our going ahead with the legal documents of transfer which Mr. Stiger and his associates have been preparing for us. Three weeks ago I went down to Mr. Stiger's office and affixed the present seal to these documents. Action of the Board is all that is necessary to change the seal at any time and we did not want to hold up these documents any longer.

Will you please note also in the last minutes the request of the Board to the Managers for some suggestions as to the Board's policy for special grants to missionaries pursuing advanced study while at home on furlough. The request arises out of the case of Mr. Keen. You will note by the minutes that the Board of Trustees paid \$300 or more for Mr. Keen's language study here on his furlough. I hope that you will bring this to their attention.

Very sincerely yours,

Secretary.

D-W.

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THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT

TRANSFER

NANKING, CHINA Jan. 31, 1914.



UNIVERSITY OF NANKING

REC'D MAR 11 1914

ANS'D _____

Rev. R. E. Diffendorfer,
156 Fifth Ave.,
New York City.

Dear Mr. Diffendorfer:

Your letter has been held over pending the adoption of the Budget which has seemed to require a great deal of time for consideration before it could meet with the unanimous approval. It was finally held over for the Annual Meeting. So I now send the Minutes, the Treasurer's Report audited and approved by Mr. Begg and the Budget for next year as approved.

I am also having printed the Minutes of the Trustees for the last year and all of the Minutes of the Executive Committee and the Board of Managers for 1913, to have them in convenient form for reference for the Trustees and Managers.

I am asking Miss Gillmore to send these on to you as soon as prepared.

Sincerely yours,

J. E. Williams (att)

w/g

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RECEIVED

金陵大學

MAR 5 1914

THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT

NANKING, CHINA Feb. 7, 1914.

Mr. Carter

Mr. Russell Carter, Treasurer,

156 Fifth Ave.,

New York City.

Dear Mr. Carter:

I am enclosing a copy of a letter I have just written to Mr. Bowen together with the Budget for 1914 and the annual report of the treasurer for 1913 and copies of Mr. Begg, the auditor's statement.

I need not repeat what I have written in the letter to Mr. Bowen. I do feel the embarrassment of not getting this Budget and the Annual Report to you earlier. I wanted it to have the endorsement of the Board of Managers meeting as well as to be assured for my own part that it was in ship-shape.

Hereafter we will be able to get the report on the lines of the new Budget to the Trustees for approval and return to the field before we begin to work under the Budget. No income is budgeted for 1914 that was not being granted before. So I hope the Trustees will be able to approve the Budget without any large changes.

I am writing to Mr. Speer and Dr. Brown about the salary of Mr. and Mrs. Small for the first year,- not in the way of strenuous objection to the position taken by the Board but in explanation of the action taken by the Council, the basis of my letter to them.

We are all eager to see the Minutes of the meeting in December. You will read with interest, I am sure, the Minutes of our Annual Meeting. I have written to Mr. Bowen quite fully in explanation of each action taken. The important matters, of course, were the relation of the Baptists to the union and the placing of Chinese upon our Board of Managers and the approval of the new plan of Budget. All of these actions were approved unanimously. We are just now beginning to receive students for the new term. We hope for a large enrollment. Old students who could not come last term are planning to return with the New Year.

We were all delighted to know that Mr. Severance had gone on the Board of Trustees in the place of his father and greatly pleased with the choice of the Board of Trustees of Mr. Speer as chairman.

Mrs. Williams joins me in affectionate regards to Mrs. Carter, the children and yourself.

w/g

Very sincerely yours,

J. Williams

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TRANSFER



March 7, 1914

314

Rev. R. E. Diffendorfer,
New York City.

Dear Mr. Diffendorfer:

Thank you for your full letter of Jan. 31st. We are delighted to see a copy of the proposed seal of the University. And also to have the list of the mottos of various institutions. Undoubtedly a seal without a motto can be made more simple and attractive in appearance. I do like, however, a motto that carries in a few words the spirit and aim of the institution. Of course, we can have the motto apart from any seal. As the seal is used in every official way, it may help to impress the motto.

Working

I was interested to learn that Mr. Kuo was on the way to the field. We hope he is coming to Nanking for the work of the University.

I am glad to know that the Trustees have gone ahead with the legal documents for the transfer of property.

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B. S. 1/17*

I note your calling our attention of the Trustees to the question of policy of grants to missionaries while pursuing advanced degrees at home. I do not know whether it will be possible to define a general policy that would be satisfactory. It might be better to consider each case upon its merits and determine accordingly. I hope soon to be able to send you the sets of the Minutes of the Executive and Board of Managers for the year 1913 and also of the Trustees. We are having them printed so as to be in neater form.

May 6, 1914

The Rev. J. E. Williams
University of Nanking
Nanking, China

My dear Mr. Williams:

I have before me your letters of March 7 and
March 16.

I hope you will follow up the matter regarding
the seal. Please see to it that Dr. Ferguson does not let this
matter aside. He promised to secure for us the correct character
for the center of the seal. I imagine that will be easy for you
in Nanking. Could you also make some definite recommendation with
reference to a motto? I am anxious to get all this matter in
shape so that the next diplomas and the next official documents
can have on them a seal which we all approve.

I will place on our docket for the next meet-
ing the matter of a policy for grants to missionaries while pur-
suing advanced degrees at home. In conversation with President
Bowen regarding this matter this week he said that we must come
to some policy and not treat each case on its own merits.

Let me remind you also of the Board of Trus-
tees' desire that the graduates pay for their diplomas \$5.00 each.
In your letter of the 16th you acknowledged the diplomas but said
nothing about this money. Have you made any effort to secure it?

Sincerely yours,

Secretary

RED-W

1152

R.E.D.#2.

Mr. and Mrs. Fellows arrived a week since. Mr. Fellows has been very busy with Mr. Small studying materials, getting ready for the work. You will have received through Mr. Bowen the cable which we sent which was as follows:

"Inculcate, NewYork. Felowxahid vafugohuki."

" Mr. and Mrs. Fellows have arrived safely and well. Proceed with building. What funds are in hand?"

We shall eagerly await word of the actions taken at your March meeting.

With most cordial regards and appreciation of the work you are doing for the Trustees,

Sincerely yours,

J. E. Williams

w/c

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NANKING CHINA March 16, 1914.



UNIVERSITY OF NANKING

REC'D APR 10 1914

TRANSFER

Rev. R. E. Diffendorfer,
156 Fifth Ave.,
New York City.

Dear Mr. Diffendorfer:

This morning I mailed to you 40 copies of the official Minutes of the Executive Committee and the Board of Managers, which also contain the Treasurer's report for 1913 and the Budget for 1914. I shall be greatly obliged if you will have copies mailed from your office to Pres. Bowen and to each one of the Board of Trustees.

We are having a special called meeting tomorrow of the Board of Managers to go over the plans prepared by Mr. Fellows. We hope at that meeting to determine upon the materials to be used of the buildings of the Language School and other buildings of the new group.

Mr. Fellows has been strenuously at work with Mr. Small in the study of materials and also in acquainting himself with Chinese architecture in and about Nanking.

The Board of Managers have been most favorably impressed with all his suggestions.

I am sending you a cable asking the Trustees to let us know what funds are available for the building of the Language School. It is necessary that we know since the building of the Language School immediately will relieve the stress on the homes as none other single building can. We shall await eagerly the Minutes of the meeting of March 3d.

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R.F.D.#2.

We were delighted to receive the six diplomas signed up and sealed. They are most attractive. The pleasure of the graduates is very marked.

With cordial regards,

Sincerely yours,

J. H. Williams

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TRANSFER



March 24, 1914.

The Rev. J. E. Williams,
University of Nanking,
Nanking, China.

My dear Mr. Williams:-

Herewith are two copies of the Minutes of the Executive Committee meeting of the Board of Trustees held at 10 o'clock, Tuesday, March 24.

Let me call your attention to the vote regarding the budget. It was felt that no adequate estimate of the budget of the University could be made unless the salaries of all missionaries were included in the budget items of expenditure and that the estimated income should include the amounts for these salaries received from the respective Missions. Will you have any difficulty in doing this next year?

You will probably receive from Mr. Downing the application blanks for the registration of the Medical School. I am, however, enclosing two additional copies and am sending also three copies of Dr. Bowen's letter to Mr. Speer regarding his visit to Mr. Downing. Please note in this letter that the registration of the High School is accomplished by sending to the Regents a copy of our High School course of study, giving the number of hours devoted to each subject, etc. according to Dr. Bowen's letter. If copies of all of these papers when filled out by you are sent to me I will see that Mr. Downing gets them promptly and will retain a copy for our own files and bring the matter to the attention of the Board of Trustees as information.

Regarding the cablegram, we did not want you to feel that we were delaying in any way the construction of the large buildings, especially that it would indicate any lack of zeal on our part to push forward the building operations. On the other hand, it was deemed very necessary that the Board of Trustees have the report referred to the Executive Committee. In order to make the best use of Mr. Small's time we thought you could go ahead on the residences and you will probably receive a cable that certain money is available for that purpose.

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Mr. Speer has asked me to send to you a catalog of the Union Medical College, Peking, giving their report for 1912-13 as showing what an excellent statement and attractive prospectus they have gotten up. Can we not do as well?

Very sincerely yours,

Secretary

D-W

Houghton

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APR 7 1914

April 2, 1914.

Dr. John E. Williams,
Nanking, China.

Dear Jack,

A day or so ago I received a letter from Houghton which contained the following remarks:

"There is not any particular news from this part of the world, save that I hear from Beebe that the Union School in Nanking is to flop to English: kindly put this item in your Chinese water-pipe and smoke it! Wenham of Peking has put up such a lusty howl about it that he has gotten a response out of the Executive of the C.M.M.A. "

Perhaps these remarks are more or less irresponsible and should not be taken too seriously, but I cannot help being a good deal disturbed about it. For one thing I am not as much cheered by the thought he puts in his last sentence as he seems to be. One of the strongest cards we have to play in soliciting financial help for the medical school and university is the fact that it is a Union institution, especially as a part of the far-sighted claim by the Christian Medical Missionary Association, and that it will have no competition in its immediate neighborhood. These Penn men coming in are in danger of spoiling all that, unless I am greatly misinformed.

My recollection is very strong that Cadbury for one, disagreed quite strongly with McCracken's attitude, the latter of whom you know held out to have a school of their own, disregarding all efforts of the Union. Before this element was introduced into the situation our school had a prospect of going ahead and being the biggest and best thing in our part of China, if not in any part of China. St. John's efforts to run a

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school might safely be disregarded and the supposition was that they would come into the Union school sooner or later.

Penn's going in undoubtedly alters the situation, giving us a strong rival and the prospect of more or less of a fight for support. The Christian Medical Association a year ago was so wise in leaving its affairs to a few definitely stated that it gave one a great deal of hope for the future.

You may remember that the National Council, held under Mott in Shanghai in March, put its approval on this school in exactly the form that the M.A. passed it. It seems a great pity that Penn should undertake just what Houghton seems to expect. Now, if we change from Chinese into English as the basis of instruction at Nanking, we are making the situation still worse. As a Mandarin school would be working with a different purpose, it would not be a rival to the same extent. If we go on the English basis there does not seem any good excuse for both of us. I feel this is strongly from his heart. Aside from any appeal which I could make to most of the Missions here in America, I should not feel free to make great efforts or use strong arguments, provided Penn is in Shanghai and we go on the English basis.

Please pardon my rushing right into correspondence in the matter the moment I hear of it; maybe I am unnecessarily disturbed but the matter is so clear to me as I have just stated it, and it so directly concerns work which I have in view for the next few weeks that I cannot help taking you into my confidence.

Dr. J.E.W.

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April 2, 1914.

Of course all this is apart from the many other arguments which make some of us so strongly desirous of ~~the~~ Mandarin as a basis of instruction.

We certainly hope the matter may not be decided hastily, and also that some effort will be made to avoid duplication of institutions. Could not Penn be persuaded to go in with Tsinanfu, or with Hankow, or better yet, with Chentu?

Very truly yours,

SC/M

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金陵大學

THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT

TRANSFER

NANKING, CHINA April 22, 1914.



Rev. F. E. Diffendorfer,
156 Fifth Ave.,
New York City.

Dear Mr. Diffendorfer:

I appreciate very much your letter of March 7th, telling me of the way Mr. Steiger had finished up the legal documents for the University. I have written him a personal letter at your suggestion and appreciate exceedingly your reminding me of this duty.

I was recently on a trip with Mr. Fellows to Tsinan in Shantung, Peking and Hankow, after the meeting of our Board of Managers here. He is now working hard on the development of the full plan for the Medical Department. We hope to have plans developed so that we can go ahead on a few of the buildings before Mr. Fellows leaves. He will prepare a full report for the Executive Committee of the Board of Managers which I shall forward to you for the Board of Trustees with the report and approval of the Board of Managers.

You will be delighted with the news in Mr. Steiger's letter of the Chinese supporting Mr. Baillie's work.

The outlook for the University is good on all sides. We are expecting Dr. Judson and his party here within a week or two.

With cordial regards,

Sincerely yours,

J. E. Williams

W/G

1161

May 18, 1914

The Rev. J. E. Williams
Nanking University
Nanking, China

My dear Mr. Williams:

Let me acknowledge the receipt of your letter of April 22nd with the copy of your word of appreciation to Mr. Steiger. I am glad that you have written this letter. You will make his heart sad, however, by your reference to Mrs. Steiger at the close of the letter. She passed away a few months ago and this word you probably have by this time. Her death was very sudden, so much so that many of us here knew nothing about it. I inquired after her one day in his office and it caused him a good deal of grief.

Your cable saying, "Will it not be better to wait until Fellows will attend the conference or meeting of trustees" has just been received. I am sending a copy to Dr. Bowen and Mr. Speer will be in on Monday when we will consider it.

Sincerely yours,

RED/W

1162

NANKING, CHINA April 22, 1914.

Mr. Wm. E. Steiger,

149 Broadway, New York.

Dear Mr. Steiger:-

I have missed very greatly, since our return, the chance of running in on you down on Broadway or meeting you in the Mission Board Rooms and hearing your cheery laugh. A visit with you always did me the greatest good.

Mr. Diffendorfer wrote me that you completed all of the legal papers and agreements, a labor of love for the University. I want especially to acknowledge my own sense of indebtedness and obligation to you for this splendid service. You helped us out in a time of extremity and rendered a large service to the whole cause. The work has been moving forward this year despite the Revolution in the summer and the sacking, burning, looting and ravaging of the city and people of Nanking.

Dr. Whitmore, formerly Y.M.C.A. Secretary here, but now in Tientsin, was visiting old friends in the city the other day. Everywhere he noted how the city had suffered during the two revolutions. He says everywhere things seemed the same as they were only a little worse except where the University was working and it seemed to be forging ahead on all sides.

You will recall Bailie's work in the Colonization. The Chinese have recently raised in Nanking \$20,000 Mex. for the development of this work. They have extended his land for colonies very largely. He has a fine carriage road from the "Great Peace Gate" to his colony, about a mile and a half and now the officials are

W.F.S.#2.

building a fine carriage road within the city to join it.

The Medical men have taken over Dr. Macklin's hospital and now have a big clinic daily.

Mr. Fellows, the architect, is working on a scheme for the whole future development of the Department.

The College and High School are holding their own despite the fact that there are no government schools in the city open as yet. We are going ahead confidently and boldly, planning for the larger things and the larger opportunity that will be raised with the restoring of peace and quiet, the recovering of trade in business and the reestablishment of the government education.

With most cordial regards to Mrs. Steiger and delightful memories of many visits,

Very sincerely yours,

v/g

1164

TRANSFER



May 5, 1914

The Rev. J. E. Williams
University of Nanking
Nanking, China

My dear Mr. Williams:

For some time I have been thinking that Mr. Chapman, who has been in the Language School all through the winter, can be of very great service to us if he were asked to write out his impressions of the University in its various departments, and offer any suggestions which he may have. My acquaintance with Mr. Chapman leads me to feel that he is very fair-minded and that his suggestions are always given in a ~~sp~~ spirit that make them appeal even though we should disagree with him.

Furthermore, he has had the educational training which would enable him to judge the values of various types of work.

In making this suggestion I am also aware that a stranger cannot always be as helpful in his constructive criticisms as one who has been acquainted for years with a situation. On the other hand, a stranger can sometimes see things in perspective. In this regard, Chapman might help us from getting into a rut in certain particulars.

I should like the sort of a report of observations which I could read to the Board of Trustees. Do you not think it would be ~~sis~~ wise for us to make this suggestion to Mr. Chapman? I will take the liberty of sending him a copy of this letter and will suggest to him that he talk with you before doing anything.

Sincerely yours,

Secretary

RED-W

1165

June 4, 1914.

Prof. Ernest D. Burton,
University of Chicago,
Chicago, Ill.

Dear Prof. Burton:

It was very interesting to receive your letter of May 6th just when President and Mrs. Judson were guests in our home. I was very greatly pleased to have this word from you especially your words in regard to the development of relations in regard to the Shanghai Baptist College and the question of the Senior College.

I have not written of the negotiations at this end, preferring to have all reports presented from the East China Baptist Mission. Things are now working out very steadily and well and I feel certain with a little time all the questions of relationship will be worked out in a most satisfactory way.

It was very pleasant to have President and Mrs. Judson give so much time to investigation of the University and the whole plan of work in the city of Nanking. They arrived on the evening train from Shanghai and after dinner met all the medical men and their wives for a social time. The next morning we had opportunity to go over plans for future development of the University. After President Judson had addressed all the students at Chapel, the remainder of the morning was spent by the medical faculty - eight of the men - in very free and frank conferences over the problems of the work. After luncheon with the Chicago men of the University staff, in the afternoon at tea, all the members of the faculty of

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E.D.B.

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the Seminary and of the different Departments of the University - Chinese and Foreign - met President and Mrs. Judson at our home.

Later in the evening President Judson met the students of the Language School. On ~~Wednes~~ Wednesday we drove about the city and saw Dr. Beebe's and the Quaker Hospitals; in the afternoon called upon the tutuh and had a very pleasant conference and later met the leading gentry of the city at a reception at the Civil governor's yamen. There was opportunity for the freest discussion at both the tutuh's and civil governor's

Dr. Judson had become very much interested in the colonization scheme. Although it was not in the plan of the investigation, he felt that the plan of organization of the colonization scheme and the hearty spirit of cooperation of missionaries and Chinese in a large undertaking was very successful. In the evening of Wednesday he drove out and saw Mr. Baillie's colony on the site of Purple Mt. After dinner they drove down to the Bridge House, and took the steamer this morning for Hankow, where they will meet Mr. Rogers and Dr. Peabody who have been investigating Honan, Hupeh and Hunan.

President Judson expressed himself as being greatly delighted with the hearty spirit of cooperation and union he found. I think he was very much pleased with the effective plan of organization of the University.

I am mailing you a roll of plans as developed by Mr. Fellows. I am sure you will examine them with interest and I hope they will meet with your approval. If Mr. Keen were here, we could begin the building of his residence at once but feel that since he will be out this fall that he and Mrs. Keen will be very pleased to have the oversight of the plans.

With most cordial regards,

Very sincerely yours,

1167

June 4, 1914.

Rev. A. J. Bowen,
Kewanee, Ill.

Dear Bowen:-

As I mentioned in my other letter, your letter of May 7th came just when President and Mrs. Judson were guests in our home. I was so glad to have so many points cleared up in that letter.

I have just written a letter to Prof. Burton in which I have reviewed somewhat the programme of the three days, with Pres. and Mrs. Judson with us. I enclose copy so that I will not repeat what is covered there but go into matters for a little more detail.

You will be interested in some of the side remarks dropped by Mr. McKibben, the secretary. He told me that Nanking missionary body. At Peking the missionary interests were over-topped by the diplomatic; in Shanghai, the commercial and foreign influences over-topped; but at Nanking it was the missionaries and Chinese who occupied the time and thought.

He remarked that Pres. Judson was greatly delighted with the spirit of union and co operation. They were perfectly delightful people to have as guests. We arranged that Mrs. Judson have the middle of each afternoon free from engagements for rest. And Pres. Judson had the first afternoon. The remainder of the time was crowded pretty full. In the full and free conferences with the Medical faculty, in the morning, they met at our home about the dining-table where we had all the maps, blue prints etc. arranged for convenience. Almost all of President Judson's questions had been anticipated and met with the data prepared in the form of charts and maps. Dr. Park had come up from Soochow at Dr. Judson's request and was with us in all our meetings. He seemed surprised and delighted all information had been so fully prepared.

I enclose outline of the report presented to the Commission. It involved 30 or 40 pages of close typed matter, together with half a dozen blue prints of the plan and development of the hospital and medical school and three maps indicating feeders of schools, hospitals served, lines of communication by water and rail.

Dr. Judson spoke to all of the faculty in a meeting at tea briefly and very happily. Mr. Roger S. Greene and Dr. Peabody will spend a day or two on their way down the river, going over the medical school and hospital plans more in detail and technically. President Judson seemed particularly pleased with the cordial relations that maintained between the work of the University and the officials and gentry. In the afternoon when the faculty and wives to the number of sixty were over to tea, Chu Chi Hen, Ku Hua Yai and Mr. Hwang leaders of the gentry, called and then met

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A.J.B.

Pres. Judson and were introduced to others of the faculty. After tea Pres. Judson had a very free and full conference with them in the study.

Wednesday on invitation, we called upon the Tutuh with Mr. Gibert, Pres. Judson, Mr. Mckibbin, his secretary, and myself. The Fen Tutuh was very cordial and assured Pres. Judson that the government would be ready to cooperate in every practical way in the benevolent scheme, apologizing profusely that owing to Dr. Judson's brief stay and the pressure of previous engagements, he had been unable to entertain him as he desired to. We went from the Tutuhs to the reception given by the Civil governor and the gentry where we had a most delightful time and conference. They had invited Dr. Judson, Dr. Macklin, Mr. Bailie and myself. From the Civil governor's we drove out to the Colonization scheme grounds. Pres. Judson stated that it had not been his plan to do anything but investigate sanitary conditions and constructive plans for the improvement of medical education and the hygiene of the people, with the view to reporting to the Foundation in New York but that he had become greatly interested not only in the splendid work of the Colonization Association but in their plan of organization and cooperation between the foreigners and Chinese, and thought it might be possible to develop Boards of Sanitation and Hygiene on the same lines; that he was going to report his findings in that line to the Foundation with approval.

It was a rather full two days and a half but we had a very pleasant time and we feel that we had the best of an opportunity to present the work of the University.

We anticipate the most hearty cooperation on the part of the officials and gentry with the development of the plans of the Medical school as well as in the colonization work. If the Foundation are led to aid our work to a large extent, it will hasten the time when we can carry out the plans that have been matured for the Medical school, hospital and educational work. If they are not so led to do, we will under God's leadership carry out those plans fully, we believe, though with some more delay. We welcome their help and feel confident that the thing will be done in any case. Mr. Speer and all the members of the Trustees will be interested in this report and I shall send a copy to him or to them as well as Dr. Burton's letter.

Affectionately yours,

Affectionately yours,

them as well as Dr. Burdon's letter. I will be interested in this report and I shall send a copy to him or to you in any case. Mr. Spoor and all the members of the Trustees are welcome to their help and feel confident that the thing will be out those plans fully, we believe, though with some more delay. If they are not so led to do, we will under God's leadership carry matters for the Medical school, hospital and educational work. I hasten the time when we can carry out the plans that have been suggested. The Medical school as well as in the development of the plans of the official school and Gentry with the development of the plans of We anticipate the most hearty cooperation on the part

to present the work of the University.

It was a rather full two days and a half but we had a very pleasant time and we feel that we had the best of an opportunity in that line to the Foundation with approval.

HAGIENE on the same lines; that he was going to report his findings thought it might be possible to develop boards of sanitation and education and cooperation between the foreign and Chinese, and work of the Colonization Association but in their plan of organization but that he had become greatly interested not only in the splendid people, with the view to reporting to the Foundation in New York for the improvement of medical education and the hygiene of the country. Pres. Johnson stated that it had not been his plan to go the Civil Governor's we drove out to the Colonization scheme had invited Dr. Johnson, Dr. Macklin, Mr. Ballie and myself. From Gentry where we had a most delightful time and conference. They had been unable to entertain him as he desired to. We went from Johnson's brief stay and the pressure of previous engagements, but the benevolent scheme, specializing profusely that coming to Dr. Government would be ready to cooperate in every practical way in The Far East was very cordial and assured Pres. Johnson that the cipher, Pres. Johnson, Mr. McKibbin, his secretary, and myself. Wednesday on invitation, we called upon the truth with Mr.

Deftendence

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THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT

NANKING, CHINA June 18, 1914.



TRANSFER

Mr. R. E. Diffendorfer,
156 Fifth Ave.,
New York City.

Dear Mr. Diffendorfer:

Your letter of May 6th received sometime since. Dr. Ferguson prepared the seal as he agreed to do and it looks very attractive and satisfactory. He has submitted the Chinese characters to the best Chinese experts in caligraphy in Peking.

It would certainly be wise to have a uniform policy of the University in regard to grants to missionaries pursuing advanced degrees at home.

We have collected from each one of the graduates the \$5.00 required except one or two so the funds should be charged against the account of our treasurer here.

I enclose herewith copies of my letter of President Bowen of June 4th, also one to Prof. Burton, giving account of our conference with President Judson of the Rockefeller Commission. I need not repeat what is stated in these two letters.

copies enclosed

We are now in the midst of final examinations and preparation for Commencement. It has been a splendid year despite the troubles caused by Chang Hsui, White Wolf and all the rest. We are rejoiced to receive word of the renewal of the gift of \$2500. from Mrs. James toward current expenses and the other \$2500. toward expenses of the Hospital.

With most cordial greetings to Board of Trustees and yourself,

Very sincerely yours,

J. E. Williams

W/G

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J. E. Williams
UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT

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June 18, 1914.

Mr. Russell Carter, Treasurer,
156 Fifth Ave.,
New York City.

Dear Mr. Carter:-

I was so glad to see your letter of May 21st to Mr. Rosse with report of the two splendid gifts from Mrs. James. They will meet our needs in a very exceptional way. It is a great comfort to know of her continued interest in the whole enterprise. Mr. Rosse will have prepared a bi-ennial financial report, closing with the end of June which we hope to send to you before he leaves for the summer.

We are in the midst of final examinations this week and preparations for Commencement. It has been a splendid year despite the troubles caused by Chang Hsuin, White Wolf and all the rest.

As ever,

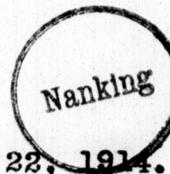
Very sincerely yours,

J. E. Williams

W/G

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UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT



June 22, 1914.

TRANSFER

Rev. R. E. Diffendorfer,
156 Fifth Ave.,
New York City.

Dear Mr. Diffendorfer:

Dr. W. H. Gutelius, M.D. Dentist, who is connected with Canton Christian College, is interested in securing young dentists to undertake work in China with a missionary purpose. Will you please send him four (if you can spare them) of the Prospectuses prepared by President Bowen. Address him at Hopewell, N.J. There is great need of dental work in China. There are many missionaries to be served in missionary centers as well as a growing clientele of Chinese who seek dental work. I believe such men can be real missionaries and render a real missionary service. I am sure you will be interested in Dr. Gutelius' work. He is endorsed, I understand, by Mr. Speer and Dr. Franklin and others ~~and~~ of our Board of Trustees. I have given him a letter, copy of which I enclose, with the idea of helping him in his appeal. Any man who comes here to the Medical School, would, of course, have to apply to the Board of Trustees, submit all his credentials etc. and be appointed by the Trustees and his support specially secured.

Very sincerely yours,

J. E. Williams

W/G

1173

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August 4, 1914.

Rev. J. E. Williams
University of Nanking
Nanking, China

Dear Mr. Williams:-

In the Minutes of the Board of Trustees dated July 8th, let me call your attention to the necessity of getting to us as soon as possible the information necessary for the registration of the Medical School for the Board of Regents.

You received the blanks did you not, which were sent out to you? After President Bowen made his visit to Albany last spring?

With kindest personal regards,

Sincerely yours,

RED-B

1174

UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT

June 22, 1914.

Dr. W. H. Gutelius, M.D.,
Missionary Home,
Shanghai.

Dear Dr. Gutelius:

I am glad you are succeeding in your arrangement of securing 30 guaranters in Nanking to provide \$300. for the experiment of securing dentists from America for work. As I said to you, however, we feel that our needs eventually can only be met by a man who shall be permanently on the staff of the Medical school, doing his dental work in a clinic in connection with the dispensary and hospital as well as carrying on other practice in the city. We believe that the three foreign hospitals, the medical school, about 1500 students and Christian schools in the city warrant the engagement of such a man to give his whole time to the work.

He should be a man of first-rate dental training, preferably a College graduate, a man of missionary purpose and character, such a man as the Boards seek for their best work in other lines of missionary endeavor. He would doubtless find not only a splendid field for professional work but a most congenial circle of friends among the medical men and other professors of the University. If you can help us find such a man, I believe, the Trustees at home would interest friends in his support and be glad to appoint him to the regular staff of the Medical school.

Very sincerely yours,

Acting President.

J. E. Williams

THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT

NANKING, CHINA June 30, 1914.

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Mr. Russell Carter, Treasurer,
156 Fifth Ave.,
New York City.

Dear Mr. Carter:-

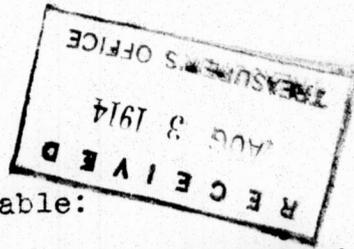
I am sending you the following cable:

"Carter, Inculcate, Newyork, Getoyukuti RepakWalkr Vafucacipi".

"There is a payment due of \$4750. gold, I think we should secure Walker (Miss) Need more money for building, Dr. J.E.Williams."

We are very much embarrassed at the close of the term ; for we not only have to advance money for teachers for their vacation allowance, but we have to settle all the bills of the term. We usually pay all July salaries at the end of June, August salaries at the first of September. This seems that on the second quarter we have to carry seven months' expenses.

We have not yet received all of the last quarter of last year from the Methodist Mission nor quite all of payments on the first quarter of this year and almost nothing on second quarter of this year, that is from April through June. Fortunately the \$2500. gold sent out on the Medical has helped us a little to meet the emergency. We have received no funds for building the operating pavilion for the Medical men although the funds have been paid by the Teachouts sometime past. We simply have to put up the building. We believe we are doing it on the lines that the Teachouts will fully approve. If they do not then by the authorization given, the Board of Managers. will build the operating pavilion from funds contributed by the various Missions for the Hospital. For while the gift of the Teachouts is definitely for the operating pavilion it is also reckoned as the Foreign Christian Mission's share toward liquidating their share on the purchase of the hospital. The \$3000 sent out by our Board for the building of residences, that is the gift of the Berry sisters, is tied down by the Treasurer's rules that we can draw the first payment when the contract is made and the first payment is due. So we have no way to turn there. We can secure an overdraft at the Bank at 7% but it is poor business to do so with funds due us in the Treasurer's hands in New York. If it will be an inconvenience to remit these funds from New York early in the quarter we had better go back to the old basis of having the Treasurers on the field make the payments. The difference of about \$3000 gold is more than we are able to carry and when it comes to the end of the second quarter it amounts to over \$4000. gold. Mr. Rosse's letter of June 20th covers these items except that he underestimated on the 4th man's salary due from the Foreign Christian Missionary Society.



1176

R.C.#2.

Letters have just come from Pres. Bowen and Mr. Speer indicating that the Trustees meeting will be the 8th or 9th of this month, (July). I am sending the above cable, hoping that the wish of all the men here that Miss Walker might be secured as secretary for the Medical, in case her support is specially provided, might enable the Trustees to approve of the arrangement being made.

I am enclosing copy of programme of Commencement. Mr. Clemons thought it was one of the pleasantest Commencement arrangements he had ever seen. The plan of holding the students over Commencement worked admirably. It seemed natural to have the fun of Class Day after final examinations on Friday and for Sunday to come as a quiet day between Class Day and the regular Commencement exercises.

We rejoice in the fact that all the men in the graduating class are Christians and most all of them are looking forward to direct work in connection with the Missions.

We had a splendid Managers meeting, the Minutes of which I enclose. We are just in the midst of the closing work of the term.

Mrs. Williams and children are going to Kuling on Wednesday, and I am going along, taking a Chinese teacher, expecting to do some steady work this summer in reading Chinese and also the general reading in English in preparation for the Fall work.

I hope to be able to give most of my time to Bible teaching Sunday services and personal work among the boys and am looking forward to it with great joy.

Lilian and the children join me in affectionate regards,

Very sincerely yours,

J. Ed Williams

w/g

1177

Nanking

July 1st, 1914.

Rev. J. E. Williams,
Nanking, China.

My dear Mr. Williams:

Your cable is just received, "There is a payment due of \$4,750. We think you should secure Walker. Need more money for building". I am therefore enclosing you a draft for \$14,787.73, representing the following items:

| | |
|--|--------------------|
| Residence given by Mrs. Turner..... | \$ 4,000.00 |
| Residence provided by the American Baptist Foreign Missionary Society..... | 4,100.00 |
| Gift of Mr. A. C. James to the Medical Department.. | 2,500.00 |
| Gift of Mr. Edwin S. Harkness toward the \$15,000. needed for the equipment of an operating room and dispensary in connection with the Medical Department of the University..... | 1,000.00 |
| Gift of Dr. Dudley P. Allen for "Scientific Investi- gation" under the direction of the Medical Faculty..... | 3,000.00 |
| From the Foreign Christian Missionary Society bal- ance representing the quarterly payment of the Society toward the running expenses of the Uni- versity and the salary of a missionary at \$1,100. per annum, at present unprovided by them..... | 200.00 |
| Total | \$14,800.00 |
| Less payment made to the Central Scientific Company for apparatus, as per duplicate in- voice enclosed..... | 12.27 |
| Leaving a balance of | \$14,787.73, draft |

enclosed.

1178

Rev. J. E. Williams. #2.

In explanation of the \$200. noted above from the Foreign Christian Missionary Society, may I say that in posting last night I noticed that in the last remittance, ^{4/10/14} I included \$825. from the Presbyterian Board which had already been sent you in the remittance of ~~4/10/14~~ ^{4/10/14} Kindly credit, therefore, the \$825. sent you June 16th, as a part of the \$4,975 draft, to the Foreign Christian Missionary Society. This \$825., together with the \$200. now included, makes up the \$1025. received yesterday from the Foreign Christian Missionary Society in payment of the amount due from this Society for the quarter June, July and August. We have sent you in the draft above practically everything that we have upon our books that has been received in the last six months, and we are sure this will relieve you of all embarrassment for the present. We trust that the remittances of May 13th and June 16th will already have done so in part.

You doubtless will already have heard that Mr. Day has been given leave of absence for a year in order that he may build up from the overstrain to which he has been subjected these past few years and come back to us ready for another long service here. He sailed for England on the "Olympic" a week ago last Saturday, and we are very hopeful that when he is once away from all appeals and can give himself up fully to enjoyment of travel and of his family he will gather up quickly.

Rev. J. E. Williams. #3.

I have just returned from taking the family up to Saranac, where they are likely to have a good summer, we having been obliged to change from Lake George to Saranac because of the fact that Dr. Janeway in New York ordered my brother-in-law there because of his break-down. It is likely to work out well, however, for them all so that we are very^{much} pleased with the arrangements that have been made. We trust that you and yours will have the customary summer outing in the hills and be built up for the year's work ahead.

We are looking forward with much interest to our meeting July 8th with Mr. Fellows, when we will have his full and detailed reports on his findings upon the ~~fact~~

With kindest regards from us all, I am

Yours very sincerely,

Treasurer Wanking University.

C/K

Encs. 2

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THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT

NANKING, CHINA JULY 16, 1914.



Rev. R. E. Diffendorfer,
156 Fifth Ave.,
New York City.

TRANSFER

Dear Mr. Diffendorfer:-

You will have received the Minutes of the last meeting of the Board of Managers. I was very glad to receive last Sunday cablegram from the Board which read as follows:

"If expenses are provided for, does Management, if you do not approve of, let us know at once, Keen going to Germany for next year. Proceed with grading. Reisner expected to arrive on or before Nov. 1st."

I have also received two of your letters, one in regard to the plan for equipment and the suggestions of your friend in Illinois.

Thank you very much for this. I have turned over the information to Mr. Meigs.

Also your letter with the request for a model prayer to be used in the "Social Prayers" prepared by your Movement. I have referred your letter and request with my own personal endorsement of it to Mr. C. T. Wang, feeling that he would be much better fitted to prepare the prayer of the type you desire than Ding Li Mei. I know that no more saintly Christian in China lives than Ding Li Mei nor any man whose faith or character is more beautiful. But his interpretation of Christianity would not place the emphasis where the modern social interpretation does, so that C. T. Wang would seem much better equipped to do that. I hope to be able to send you Mr. Wang's reply later.

We were very glad to receive the cable. Mr. Bowen's letters indicate that we may look for him toward the last of August. We shall all be most happy to welcome him back to Nanking and to his work, altho many of us hope that he might be persuaded to take a little more time for real rest and recreation before returning. The outlook for next fall seems at this time to be more promising. We are now all in Kuling and I am trying to make up some lost time in language study.

Very cordially yours,

J. S. Williams

w/g

1181

August 19, 1914.

Rev. J. E. Williams
University of Nanking
Nanking, China

Dear Mr. Williams:-

Thank you for your letter of July 16th which I found awaiting me upon my return from our Lake Geneva Conference in Wisconsin. By this time you have received the minutes of our last meeting of the Board, which as I wrote you before was a very interesting and valuable meeting.

I am also grateful to you for referring my letter regarding the prayer to Mr. Wang. I appreciate the judgment you have exercised in this matter, and I hope that Mr. Wang will comply with your request that I may receive the prayer on the next mail. Our foreign mail service is so interrupted now that I will have to delay this little publication a little with the hope that I may receive other contributions from other parts of the world. Thus far I do not have any prayer from a Chinese at all. I probably can secure one from somebody in this country, should Mr. Wang not reply in time.

I suppose that Dr. Bowen is now on his way home, or at least has started west. I wish for you a very successful year, and we are glad that the outlook for next fall seems to be promising.

Very sincerely yours,

RED-B

1182

TRANSFER



July 31, 1914.

Rev. J. E. Williams
University of Nanking
Nanking, China

Dear Mr. Williams:-

Herewith I am enclosing a copy of the Minutes of the last meeting of the Board of Trustees in which I know you and all the Managers will be interested. It was an exceedingly profitable meeting. I think Mr. Fellows made a good impression on the Board.

I am also sending two copies of the revised By-laws. These should have been sent to you sometime ago, but I have been unable to get the copying done until recently. If you will refer to the Minutes of the meeting of March 3d, you will observe that the Board adopted the Historical Statement and Article VII which concerns the Board of Trustees, and approved the other articles referring the whole draft to the Board of Managers for their criticism.

It was our hope that we might have the criticisms at hand from you for our June meeting, but I was unable to get them out in time to you.

I am hoping now that we may have definite action from you on the matter of the By-laws for our meeting on November 10.

Just after the Board meeting, I received a number of letters from you which I will acknowledge a little later. I will then give you full reply on a number of inquiries.

Sincerely yours,

RED-B

Secretary

1183

TRANSFER



August 1, 1914.

To Mr. Bowen and Mr. Williams:-

Dr. Edward F. Cook of the Southern Methodist Board is now on his way to the Orient where he will spend about six months visiting the missions of the Southern Methodist Board. He expects to visit Nanking and to look over the University.

He feels that their share in this great enterprise is so slight, that he is a little embarrassed to go as a member of the Board of Trustees. I have written him that that ought not to embarrass him at all, and that both of you and many others would be glad to give him welcome in Nanking, and to show him the University.

He does not indicate what time he expects to be there, but I think it will be sometime in October or November from the schedule which he has given me.

Sincerely yours,

RED-B

1184

TRANSFER



August 4, 1914.

Rev. J. E. Williams
University of Nanking
Nanking, China

Dear Mr. Williams:-

Thank you for your letter of June 22nd with reference to Dr. Gutelius of Canton Christian College. The question you raise with reference to development of dental work is a most interesting one, and I suppose sooner or later must become a very important factor in our medical school.

I have consulted with Mr. Speer about the matter, and we think that if any move is to be made by some of us toward getting a dentist for the University at Nanking, the recommendation should come from the Board of Managers in Nanking to the Board of Trustees.

If the matter is urgent, and we judge that it is from your letter, would you be willing to take it up with the Managers, and send us a commendation. I think I know where we can get a good man if we put up a strong case. We might also secure his support.

Sincerely yours,

Secretary

RED-B

1185

Nanking

August 5th, 1914.

Rev. J. E. Williams,
Nanking, China.

My dear Mr. Williams:

I am sorry to learn from your letter of June 30th that any lack on our part has caused you inconvenience in making your salary payments and in covering bills to the first of July.

From Mr. Ross' letter there seems to be an indication that some part at least of your shortage of funds is due to the failure of the Methodist Board to make its remittance as promptly through its treasurer on the field. His letter indicates that to the time of writing, June 20th, you had not received from the Methodist Board the fourth quarter of 1913 nor the first and second quarters of 1914 amounting to \$2475.00, a very considerable item. It may be possible for me to secure these remittances from the various missions a little more promptly and yet I thought that the three who had begun to make remittances through me had been pretty careful in the matter. The Foreign Christian Missionary Society for instance has remitted both quarters in advance and I think the only delay in transmitting any of the remittances to you has been in the first quarter received from the Foreign Christian Missionary Society. The second quarter was received July 3rd and was transmitted to you the same day. The Methodist Missions sent in their quarter for a half year, June 10th, and this was forwarded to you June 16th. Our own Board sent me on April 24th \$825.00 to cover the months of April, May and June and this was sent you on the same day. I have just received from them yesterday a further check to cover the quarter of July, August and September, but I have already sent to you the \$3000. received from Dr. Allen for medical research work and Dr. Shields now advises me that he has orders from the field to buy material which will amount to some \$2000. It will be necessary that I hold this together with other amounts received for the regular budget of the University, as an offset against these bills

1186

Rev. J. E. Williams, P. 2.

which I am now requested to pay.

We certainly had a good session with Mr. Fellows. We were out together to lunch and he expressed himself as appreciating greatly the trip to the field, though it had cost him personally considerable money and, of course, the firm was not very enthusiastic as to financial results. He, however, was very glad that the trip had been made and was very hearty in his words of appreciation at Nanking and elsewhere. [^]of his reception

We are sorry to send President Bowen, away looking no better than he does and wish that he could have more time out on the ranch in the West to fit himself for the work ahead. He is so modest and so thoughtful of others that he does not care for himself as others would like to have him do. It has been a great delight to come into personal touch with him and all have felt his fine personality and spirit.

The family is still at Saranac Lake and in fair trim, though as yet the summer is not doing for them what we have hoped. Mary coughs a good deal and is not in rugged condition, neither is Helen. Mrs. Carter has been quite well but is carrying a load this summer, as the Duncan's are with us also but in poor physical condition. We are hoping, however, that before the summer is over all of them will have considerably improved from the quiet, wholesome life which they are enjoying at the Lake.

With kindest remembrances from us all to you all.

Very sincerely,

C-H

1187

金陵大學

W/G

THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT

#117 *Kutling*
NANKING, CHINA Aug. 10, 1914.



Rev. R. E. Diffendorfer,
156 Fifth Ave.,
New York City.

TRANSFER

Dear Mr. Diffendorfer:

I enclose herewith copy of a prayer prepared by C. T. Wang. I hope it will serve the purpose of your publication.

You will have received Mr. Chapman's report of his inquiries into the work of the University. I believe his report will greatly help the Trustees in their estimate of the work as is the view of a man outside, of excellent qualifications for the work, and independent judgment.

We are looking for President Bowen about the 22d of August but do not know whether he can sail by the Empress of Russia as planned. How appalling the war is! One cannot tell what a day will bring forth.

Very cordially yours,

J. E. Williams

W/G

1188

September 16, 1914.

Rev. J. E. Williams
#117 Kiating
China

Dear Mr. Williams:-

Your letter of August 10 was awaiting me upon my return to the office from my vacation. The prayer by Mr. Wong has come just in the nick of time. We are glad to include it in the collection, and I have written him a personal letter thanking him for the prayer. I will also send him a copy of the little book when it comes from the press.

I received Chapman's report just as I was leaving for my vacation, and have had no time to digest it. I did go through it superficially, and I can see that the report will help us greatly. After reading it more carefully I shall determine the best use to make of it among the members of the Board of Trustees.

I suppose Dr. Ewen is with you again, and we wish for you a most successful winter's work.

Sincerely yours,

Secretary

RED-B

1189

金陵大學

J. E. Williams
THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT

NANKING, CHINA Aug. 24, 1914.

RECEIVED
SEP 30 1914
TREASURER'S OFFICE

Acting Treasurer,

Presbyterian Board,
156 Fifth Ave.,

New York City.

Dear Sir:-

I received a letter from Mr. Miles X. Hart from Armstrong Mills, Ohio, dated June 17th, in reply to one of mine in acknowledgement of his gift of \$150. gold, for scholarships. He informs me that Mr. Miles R. Hart and Mr. Workman of Kelsey, Ohio, have continued annually their gift of \$30. each for scholarships, since my visit there in 1908.

I am writing to point out that none of these funds have been directly available for the scholarships in Nanking, since they have been sent with the general funds to the University. Would it be possible hereafter to make such of them available for the purpose for which they are specifically given? If not, is it not right that the donor should understand that these gifts cannot be made available for the objects for which they are specifically given? I appreciate fully the Board's position in the matter of special gifts of this sort and have not encouraged them in any of my work at home; but where the people have asked to make such gifts and continue them in this way, would it not be better for the general revenue of the Board to permit them to do so.

Very sincerely yours,

J. E. Williams

P.S. Miss Emma Forsythe of Pittsburg has also done the same thing through years and her funds have not been made available, - as well as a gentleman in the South Church, New York.

Syracuse

w/g Mr & Mrs Sewal of Albany ~~also~~
send in a gift - personal for
Beverly which is a clear plus
in the Churches contributions

C-C

September 9th, 1914.

Rev. J. E. Williams,

Nanking, China.

Dear Mr. Williams:-

Just a word at this time to report to you that Dr. McLean has just sent us word that he has interviewed Mr. Teachout and that Mr. Teachout and his family do not feel able to add \$5,000.00 or \$6,000.00 to what he has already pledged for the Operating Pavillion. Dr. McLean reports that Mr. Teachout advises him that you had written to him that the building could be erected for the amount of his pledge. Dr. McLean does not advise us of the date of your letter and it may have been that you had so written before Mr. Fellows was upon the field and had gone over with you the exact needs of the School. You have before you, of course, the action of the Board of Trustees at its last meeting, whereby it was voted that in the event of the failure to secure from Mr. Teachout this additional money the Managers were empowered to draw from the medical funds for equipment and current expenses already sent to the field. We have advised Dr. Cochran and Dr. Shields of this report of Dr. McLean's so that they will be able to promptly send you their judgment as to what should be done under the circumstances as to the use of a part of the money which Dr. Cochran has secured in this country, and which has already been sent to you.

Mrs. Julia C. Morse of West Wareham, Mass. has sent in a Postal Money Order for \$20.00 for a year's tuition of Han Chuen Tao. This young man, we understand from Mr. Garritt, is in the University. We have

1191

To Rev. J.E.W. No. 2.

acknowledged this to Mrs. Morse, ~~she~~ are not sending it to you now as a special remittance, but will include it in one of our next remittances to Mr. Ross.

Will you kindly see, however, that this is understood with the boy.

With kind regards from all, I am,

Yours very sincerely,

Assistant Treasurer.

J. E. Williams
UNIVERSITY OF NANKING

Sept. 22, 1914.

Mr. Russell Carter, Treasurer,
156 Fifth Ave.,
New York City.

Dear Mr. Carter:-

We were glad to get your remittances and feel that now we are pretty clearly up on funds. Mr. Rosse has written you of the receipts & the placing of them. I am writing particularly today, enclosing two notes of Mr. Ing's which will be self-explanatory. He feels his difficulty in meeting the premiums on the insurance he has taken. He desires to have them paid through you when due and the amount deducted from his salary allowance, if this can be done without a great inconvenience.

Did Mr. Severance pay in the amount to cover Mr. P.W. Ko's salary? Ko is now in Shanghai. I have not yet seen him to take up the question of relation with the University. Mr. Bowen and I felt under the circumstances it might be as well for him to wear off a little of his over-appreciation of his abilities upon others before he is taken in to the work of the University.

The work is beginning very smoothly this fall. The Medical school has enrolled 41 boys, a splendid preparation, in the regular medical work. Mr. Bailie has fifteen boys with enough English to take work in Agriculture in English, trying the experiment of having them a couple of weeks out on the field and a couple of weeks in classroom alternately.

We are giving a great deal of attention this fall to more thorough work through the Sunday morning Bible class period over here and at the Kuleo. There is a splendid spirit of expectation on the part of all the students as regards the development of the religious work.

We are glad to think of you as still in the Church at Montclair where so many kind friends are gathered.

With affectionate regard to Mrs. Carter and yourself in which Mrs. Williams joins,

Very sincerely yours,

J. E. Williams

W/G

1193

From

The Equitable Life Insurance Society
of the United States.

No. 53, SZECHUEN ROAD.

Shanghai, 12th August 1914.

To Saung Teh Ing, Esq.,
University of Nanking,
Nanking.

Dear Sir,

RE: POLICY NO. 1675,546.

Kindly send at your earliest convenience cheque for U. S. \$5.27 referred to in our letter of 31st ultimo, in return we will let you have the official receipt, and at the same time we will deliver to you the above numbered policy, which has been re-written by the Society at semi-tropical rates, the annual premiums being U. S. \$26.11.

Yours faithfully,

American Trading Co.,

W. S. W. W. Sub-Agent.

Agents.

K.S.

1194

Nanking, China
September 15, 1914

Rev. J. E. Williams, D.D.
University of Nanking
Nanking, China

Dear Dr. Williams:

I beg hereby to request Mr. Russell Carter in New York, Treasurer of the Board of Trustees of the University of Nanking, to pay on the advance of my salary to the Equitable Life Assurance Society of the United States, New York, my annual premiums on two ordinary policies taken by me from the said society. The details of the two policies necessary for the payment of the premiums are as follows:-

1. No. 1,676,540
Amount, \$1,000
Annual Premium, \$26.11 + 5.27 below
Premium due on the 23rd of December
2. No. 1,730,859
Amount, \$1,000
Annual Premium, \$21.49
Premium due on the 8th of December

The total amount of the premiums to be paid is \$47.60, gold, to which may be applied the annual dividends, that may come to my share from the Society at the time of payment of premiums.

With many thanks for this favor,

I remain,

Yours very sincerely,

P.S. Will you kindly ask Mr. Carter to pay also the enclosed bill which calls for a difference in annual premium on policy No. 1,676,540 which has been re-written at semi-tropical rates.

Yours very sincerely,

J. T. Ling

26.11
21.49
5.27
52.87

J. E. Williams
UNIVERSITY OF NANKING

Sept. 24, 1914.

Mr. Russell Carter,
156 Fifth Ave.,
New York City.

RECEIVED
OCT 29 1914
SECRETARY'S OFFICE

Dear Mr. Carter:

I am writing especially to inquire whether arrangements were made by Mr. John Severance for the salary of Mr. P.W. Kuo's as was undertaken by his father. The uncertainty of Mr. Kuo's coming to the University would naturally lead Mr. John Severance to delay any arrangement until our agreement with Mr. Kuo was on a more satisfactory basis. I have been looking through your financial report for 1913 and see no payment to cover Mr. Kuo's salary and yet I have a dim recollection of a letter from you mentioning Mr. John Severance's visit to the office, payment of certain funds and I have the impression that Kuo's salary was among those sums. We can do nothing further without the funds and the authorization from the Board of Trustees. I am going to Shanghai tomorrow, among other things, to see Mr. Kuo and talk over his work with him. We should like very much to have his services in connection with the evangelistic campaign this fall and I hope he might be secured for a temporary arrangement for that purpose which, we hope, may be financed from Chinese in Shanghai. In case all should work out that Mr. Kuo would throw in his lot with us, on the basis originally proposed, we will communicate with you further.

I am writing this that you might know that we still have him in mind.

We almost dread ^{to know} how the terrible war in Europe is affecting conditions in the States. America certainly will not escape financial depression. We are studying here how to reduce expenses and trying to prepare for the worst. The Y.M.C.A. seems to be very badly effected. Mr. Brockman sailed yesterday to return to the States. I wonder how our Presbyterian Board will weather the storm. I feel certain that the careful, wise plan of financing that has been followed, will stand the Board in good stead in any time of stress.

Mr. Rosse has reported to you undoubtedly the receipt and disposition of the funds sent. We will start building the house contributed by the Berry sisters at once and the house by Mrs. Turner very soon. And Mr. Keen's, we hope, will get under way as soon as he arrives. These houses are desperately needed.

I hope Dr. Shields was able to secure Miss Walker's support especially. If not it might not be possible for us to arrange for her whole time for the Medical men. We are very much hoping that Dr. Cochran may yet be able to secure two nurses and their

1196

R.C.#2.

support for the University hospital and for the Union Nurses School. The Nurses School has the salary of one nurse. If two could be secured at one time and the support of one, it would be splendid.

We are hoping to see Dr. Garritt before long. Very sorry to hear that Dr. Lowrie was not well. I hope his health will be completely recuperated by his rest at home.

So sorry to learn that neither Mary nor Helen have been strong. Saranac Lake should have done them good. Mrs. Carter has had a heavy load with so much company and so many of them, requiring need of care for her health.

Mrs. Williams has come down from the hill and is feeling greatly improved by the rest. We are all in perfect health and ready for the work of the fall. Mrs. Williams, the girlies and I unite in affectionate regard to all the Carters,

Most sincerely,

J. E. Williams

w/g

1197

金陵大學

over

Prof. E. Williams

THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT

Oct, 1914?
10-11

NANKING, CHINA

For John Cochran

S. J. J. J.
13 - 14 - 15 -
17

Dear Phil -

I had thought of Dr. Allen

for Hiltner's salary but have no word from Allen yet -

a classmate of mine sent me \$1000 U.S. to the Pres some two months ago & says that annually. He might be persuaded to take ^{the} Hiltner's support - By all means get Sam to go after it clear if possible as both these other parties are sure for us -

1200
return

Brown
Cochran
Hiltner

If Sam could get some medical men behind the medical it is extremely desirable to do so

Wm. J. J.
Dr. Cochran

We can easily this year provide for all the Hiltner's need with Sam's \$2500 U.S. & the \$1000 U.S.

The Hiltner's are such an attraction

Proposition financially -
that I should like to get some
well doled people financially
to back them, for their salary
House would only prove to be
part of what such people might
do - So unless I am. can
hitch some people who for personal
reasons or large financial
resources are desirable we
might let a year or so pass
until we can land some big
fish - All of this of course
providing such delay is
not unacceptable to the Hethers
they should ^{be allowed to} feel absolutely no
sense of delay or embarrassment
I don't know any use for the
funds from private individuals
or the Boards better than meeting
the Hethers Salaries - I will see
you before you return
Yours Jack

學 大 陵 金
THE UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
處 公 辦 督 監

TRANSFER

NANKING, CHINA NOV. 7, 1914.

Rev. R. E. Diffendorfer,
156 Fifth Ave.,
New York City.



MR. DIFFENDORFER
REC'D DEC 17 1914

My dear Mr. Diffendorfer:

I am glad that the outline prayer of Wang's got to you in good time.

In regard to Mr. Chapman's report I am sure that Mr. Speer and yourself would find a good deal of interest in it. It is important to bear in mind that it was prepared after about seven months in China and that while Mr. Chapman had an excellent equipment in the way of the study of education in the west, he had not as yet time to get in touch with the problems in China. So some of his problems had been well covered during the first of the term altho others of them will require a great deal more study and time.

This week there is on a Normal Institute in which Mr. Bullock of the Normal Department, has gathered in two hundred teachers and students, those engaged in the Primary schools and students who we hope will engage in teaching. They have been having splendid success.

Preparations for the Eddy campaign are going splendidly. The Tutuh and Seng Chang are inviting him to come. They are fitting up the largest theatre at the Exposition grounds which will accommodate over twenty-five hundred. It has perfect acoustics and is admirably suited for the purpose. They are going to give the free use of the City railway so that those who have tickets of entrance

Chicago plans of the completed plans of the Science Building. They have written also that other plans and specifications will be along soon.
Sincerely yours,
RED-W

1200

NANKING CHINA NOV. 7, 1915



Rev. H. E. Diefenderfer,
156 Fifth Ave.,
New York City.

January 5, 1915

My dear Mr. Diefenderfer:

I am glad that the outline of your report is in good shape. In regard to Mr. Bowen's report I believe that it is important to have it in the hands of the Board of Trustees as soon as possible.

Dr. J. E. Williams
University of Nanking
Nanking, China

My dear Dr. Williams:

Abnormal conditions surrounding the closing of our Movement's fiscal year and the usual business of the Christmas holidays has prevented earlier acknowledgement of your letter of November 7th which I received on December 17th.

I am glad for the news which your letter has brought and especially regarding the Normal Institute which Mr. Bullock has been holding. This seems to me to be a most unusual opportunity and one which will meet a great need.

Regular reports have reached us from time to time regarding the Eddy Campaign through Mr. Eddy's office here in the city.

We are very sorry indeed that up to this time we have not been able to hold the annual meeting of the Board of Trustees. Most of the items on which we need action are those for which information must come from Nanking. Some weeks ago I wrote President Bowen a long letter regarding them.

Do you know whether or not the applications for diplomas and the certificate of examinations and standing were made out and sent to us for the graduates of last year? None have been received at this office. We need, furthermore, a report on the budget, the proposed By-laws, the word from Mr. Ferguson regarding the seal, report on building conditions and present operations. There may also be one or two other items.

I have received recently from the architect in Chicago prints of the completed plans of the Science Building. They have written also that other plans and specifications will be along soon.

RED-W
Sincerely yours,

R.E.D.#2.

can ride on the cars free. The outlook is most encouraging.

I hope everything is going finely with the Trustees and your large work at home.

Most cordially yours,

J. Williams

W/G

P.S. Had a brief and pleasant
visit with Dr. Goucher for a while
Sunday evening in Shanghai. We shall
have a good visit from him in
Nanking. —

J. E. Williams

UNIVERSITY OF NANKING

Nov. 7, 1914.

Mr. Russell Carter,
156 Fifth Ave.,
New York City.



Dear Mr. Carter:

I regret very much the crossing of wires between Mr. Fellows and myself on the Teachout building. I had no idea that Mr. Fellows was going to make the case for a larger grant for the building. It was quite natural that he should feel like doing so, hearing the discussion of the doctors and their strong desire for larger accommodations. I had written to Mr. Teachout in regard to the matter in June, a copy of the letter I enclose.

The building itself is being put up within the pledge. Of course the furnishing and equipment will require more money. We shall do that on a very conservative and careful basis. It may be that the Teachouts will feel that they can cover the amount if it does not exceed \$1000. or \$1500. gold. However, I think it should be clearly understood that they are in no wise obligated for any such additional gift. I feel very strongly that we must keep faith not only in spirit but in the matter of any undertaking for donors. The contract was let for the building at the time of the meeting of the Trustees in New York. The building is going to be the best of any in Nanking. I am sure that the Teachouts, father and son, will be delighted with the splendid work that Mr. Small has secured. The second floor is of concrete entirely, also the inside steps. The brick-laying and carpentry work are certainly 50% better than that put into other building here. There is some expense in

1203

#2.

keeping Mr. Small on the work but every one feels that the returns amply justify his employment. They are both proving to be splendid missionaries. Mrs. Small has been carrying on teaching work and helping in one hundred different ways in the general work of the community.

Has the \$5000. from the Teachouts been paid into your hands or into Dr. McLean's? At the present we are still drawing from the funds in hand for this outlay. Exchange at this writing is most favorable and could we receive the \$5000. without delay it would greatly help our situation.

The money order for \$20. for Han Chuen Tao should be sent to Dr. Garritt through the Station Treasurer, as it belongs to the Seminary and not the University.

This week there is on a Normal Institute in which Mr. Bullock of the Normal Department, has gathered in two hundred teachers and students, those engaged in the Primary school teaching and students who we hope will engage in teaching. They have been having splendid success.

Preparations for the Eddy campaign are going splendidly. The Tutuh and Seng Chang are inviting him to come. They are fitting up the largest theatre at the Exposition grounds which will accommodate over twenty-five hundred. It has perfect acoustics and is admirably suited for the purpose. They are going to give the free use of the City Railway so that those who have tickets of entrance can ride on the cars free. The outlook is most encouraging.

With love to Mrs. Carter, the children and yourself and Christmas greetings,

Most sincerely yours,

W/G

J. E. Williams

1204

June 19, 1914.

(Copy)

Mr. David W. Teachout,
321 Prospect Ave.,
Cleveland, O.

Dear Mr. Teachout:

I fear you have become a little impatient in the long delay in beginning the construction of the operating pavilion. The coming of Mr. Fellows involved a complete study of the whole situation. He has drawn up most excellent plans for the development of the new Medical group into which the operating pavilion, given by your father and yourself, fits most admirably. The details of the plans are now in the hands of Mr. Small, the mechanical engineer, who has charge of our construction, as finally approved by Mr. Fellows and unanimously adopted by the members of the Medical Faculty. We feel we must begin the building at once. The building will be kept within the sum of your gift. Doubtless you have made over the money to the Foreign Christian Mission Society and they may be authorized to forward the same to us. If you feel that matters are so clearly understood that you could now authorize them to cable the money so that the building could be undertaken without delay, it will save a great deal of time.

I am sending you, under separate cover, a roll of the new scheme of buildings with the Medical group. You will find the operating pavilion which you are contributing the one between Dr. Macklin's hospital and the dormitory of the Middle school, as you will remember. This makes it possible to utilize Dr. Macklin's hospital and the dormitory of the Middle School as an excellent working plant. Finally the whole group will be carried out as designed. The dormitory will be changed in form to meet the requirements and in course of time Dr. Macklin's hospital might even be removed but this would not be for many years as the research building can be build immediately behind the hospital.

We have had a splendid year despite the uprisings in the summer and Chang Hsueh coming into the city in the fall and despite the second troubles with White Wolf which came just at the opening of the second term.

You will be glad to know that of the 75 old-school teachers enrolled in the special Normal class made possible by the special relief funds, that 42 were earnest inquirers and some 10 have already united with the Church. In the Middle School under Mr. Meigs' 23 boys have been baptized during the year and 10 others in the High School and College. So that while we are giving unremitting attention to the problems of efficiency and administration in raising the standards of the work, the great purpose for which the institution was established is not being neglected, viz., to bring the young lives into the presence and fellowship of the matchless Master of the human heart whose right it is to control.

With cordial regards to Mrs. Teachout and yourself,
Very sincerely yours,
(Signed) J.E. Williams.

1205

R. C. #2.

Harvard Medical and try to take in the Pennsylvania Medical. Their teaching would necessarily be in English. This would reinforce the importance of our conducting a course in Nanking in Chinese, and working out a plan of cooperation and alignment with their work. Whatever they do will very seriously affect our plans, and I earnestly hope that what they do will be done in sympathetic consideration of what the Missions have been doing all these years, and will be entirely consistent in its relation to the work of the Missions in medical training.

Dr. Shields is back and entering thoroughly into the work. We hope to secure Dr. Manget of the Southern Methodist Mission, a brother-in-law of Dr. Hogan of Hunan, a scientist and a splendid missionary.

I should not be surprised if the Rockefeller people found that our institution was too thoroughly missionary in aim and purpose, and ~~to~~ their habit of thought and the necessary limitations in medical work carried on by missionaries, they could not associate medical missionaries with the highest grade of scientific work.

Something must be done for the alleviation of the great mass of suffering humanity in China, and the adding of a few score or hundred schools of Western trained physicians and surgeons to the treaty ports of the larger cities in China will not meet that need. We must wait with no small degree of apprehension the determination and development of their plans.

We have just come through the Eddy Campaign. The attendance was about the largest that Mr. Eddy met anywhere in China. The large theatre that would seat twenty two hundred people at the old Exposition Grounds was provided by the officials free of charge. They also granted us the free use of the city Railway to carry the students of all the schools, Missionary and Government, to the place. The Military and Civil Governors and all their staff attended the first meeting. No less than five thousand men and students turned out the first afternoon, and the theatre was filled twice with very orderly audiences. C. T. Wang's interpretation carried Eddy's message with great earnestness and power. He, being a man of national reputation and greatly honored by all the people in the south, added greatly to the interest of the public in the meetings.

1207

R. C. #3.

The city was profoundly impressed by the meetings and the attendance upon all the chapels has considerably increased.

The Williams are all thinking of the Carters at this Christmas season and wishing for you a most blessed and happy season.

Affectionately yours,

J. E. Williams

1208

University of Nanking,
Nanking, December 15, 1914.

Rev. J. E. Williams,
Nanking.

Dear Dr. Williams:

In the letter I wrote you on the 15th of last September, besides requesting Mr. Carter to pay two premiums under my policies, I also requested him to pay an enclosed bill which called for a difference in annual premium under policy No. 1 676,540 on account of the fact that the policy had been re-written at semi-tropical rates. But judging from a letter I have just received from the agents of the Equitable Life in Shanghai I think Mr. Carter has evidently forgotten or overlooked the bill. The extract of the letter from the agents reads as follows:

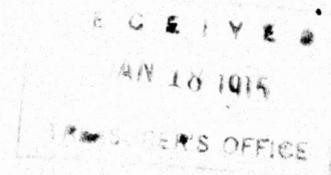
"Referring to your (agents at Shanghai) No. 2509 of September 25th, the Home Office has returned to us for collection the premium receipt for G\$5.12, with interest at 5% per annum for the time overdue, to cover difference in premium due December 23, 1913 under policy No. 1,676,540. Your letter states that Mr. Ing advised that he requested Mr. Russell Carter to pay the amount of this premium to the Society. The Society advises that they have not heard from Mr. Carter in the matter," and so forth.

The agents do not ask me for the premiums, so it seems that Mr. Carter must have paid them while he has left out the said bill, \$5.12, now with 5% interest. Will you kindly ask in your next letter to Mr. Carter whether this is so, and, if he has not yet paid the bill, ask him to pay it now, with interest. I do not want to pay twice for the same bill.

Thanking you for this favor, I remain,

Yours very sincerely,

Z. T. Ing



1209